

# Regional recommendations and priorities - Appendix 1

Image 1 - Planning Process and Development Lifecycle

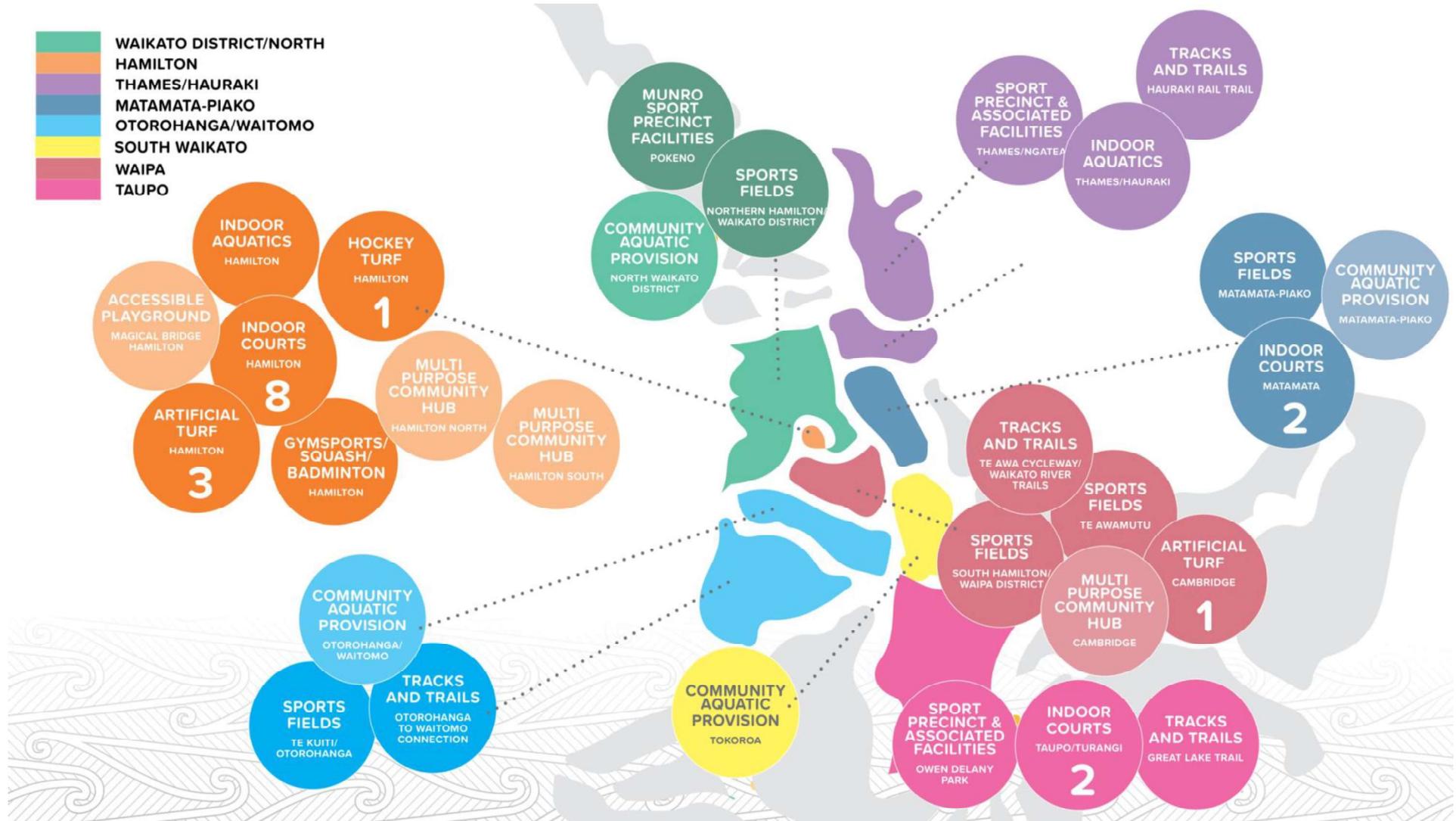
CONCEPT	1. Challenge Identification	Work with stakeholders to clearly identify the challenge or opportunity. <b>Explore all initial options</b> , including options to modify delivery and <b>optimise the existing network</b> . Identify potential partners or collaborators including mana whenua relationships & involvement.	5% OF PROJECT COSTS	BUILD	5. Build	Construct the facility or active space considering best procurement methodology and commissioning approach. Don't build to the lowest specification with a focus on future proofing.	80-85% OF PROJECT COSTS
	2. Proof of Need Gateway to progress to detailed planning	Identify the <b>need</b> and develop the strategic case for doing so, including assessing the specific need in the wider context of the desired facility network and model of provision. Desktop analysis should be relative to project scale and could include taking a <i>Bestle Analysis</i> or <i>Porters framework approach</i> and should refer to key <b>facility development principles</b> when assessing opportunities/risk.			6. Operate	Manage and maintain the facility to ensure it delivers a quality experience.  Develop the most effective and efficient operating model and the programming of the facility ensuring a focus on accessibility awareness and cultural training.	
PLAN	3. Proof of Viability Gateway to progress to design	Critically analyse feasibility of the concept/options (e.g., facility mix and draft functional brief) and whole of life costs. <b>a. Confirm location</b> – including site assessment/resource consent considerations <b>b. Establish sustainability ambitions</b> <b>c. Feasibility Plan</b> - assess market dynamics, including demographics and changing sport and participant needs <b>d. Business Case</b> - critique and review key thinking. Include detailed assessment of capital and operational budget and associated funding plan, ownership and subsequent governance model, and SROI indicators.  It is at this stage that local authorities should assess entering an MoU	10-15% OF PROJECT COSTS	IMPROVE	7. Improve	Evaluate the success of the facility or active space, how it has delivered on the identified outcomes and objectives (user feedback). Measure performance against environmental sustainability goals and SROI indicators. Identify improvements that can be made (adapt) and any experience or learnings that can be shared.	
	4. Design Gateway to progress to build	Develop the detailed functional and spatial requirements (function brief) allowing for play, environmental sustainability, and technology solutions through innovative mindset.  Details are confirmed, typically through peer review/steering group process and estimates finalised. Review security of funding for capital and operational investment and expenditure.  <i>Consider prelim and detailed design elements in line with facility build approach – traditional, design-build, early contractor involvement while ensuring this is true to the original concept (the need)</i>					

*Sport Waikato, as lead agency of the Waikato Regional Active Spaces Plan can provide guidance on contractor engagement and a list of national consultants.*

Indications have been made against each Regional Facility and Active Space development priority to highlight what stage(s) each project is expected to go through over the 2024-2027 period in accordance with the **Planning Process and Development Lifecycle**. Project Planners should refer to section 7.2 of the Waikato Regional Actives Spaces Plan along with **Appendix 2 (Facility and Active Spaces)** to provide further guidance.

Image 2 and Table 1 below includes a regional overview of the sub-regional and regional facility and active spaces development priorities. More detailed understanding of these priorities and rationale is highlighted in Table 2 and relevant sections of Appendix 2 (Facility and Active Spaces).

### Image 2 – Facility and Active Spaces Development Priorities (Map)



**Table 1 - Facility and Active Spaces Development Priorities (Summary)**

<b>PROJECTS – totalling \$400+ Million</b> Sub-Regional to Regional Level Facilities (excludes High Performance)	
INDOOR COURTS	Hamilton, Matamata, Taupo
AQUATIC PROVISION (NEW)	Thames/Hauraki, Hamilton
AQUATIC PROVISION (ENHANCEMENT)	Matamata-Piako, Tokoroa, Otorohanga, Waikato District
SPORT SPECIFIC SPACES	Hamilton/Waipā: Hockey, Gymnastics, Squash, Badminton
SPORT FIELDS & ASSOCIATED FACILITIES	Thames, Hamilton/Waikato/Waipā, Te Kuiti/Otorohanga, Matamata-Piako, Taupo Artificial Turf: Hamilton, Waipā
TRACKS & TRAILS	Hauraki Rail Trail, Te Awa Cycleway/Waikato River Trails, Otorohanga/Waitomo, Great Lakes
PLAY PROVISION	Magical Bridge Playground (Hamilton)

**Table 2 – Facility and Active Spaces Development Priorities**

Number	Facility type	Recommendation (Facility Lifecycle Stages 2024-27)	Rational (Supporting Documents)	Partners (and location of opportunity where applicable)
<b>Regional and Sub-Regional – Projects</b>				
1.	<b>Indoor courts</b>	HAMILTON – 8 Courts	<ul style="list-style-type: none"> <li>- WRASP 2021 Recommendation</li> <li>- Indoor Court Options Analysis Study (RSL, 2023)</li> <li>- National Indoor Sport &amp; Active Recreation Facilities Strategy 2024</li> </ul>	Hamilton City Council, Neighbouring Territorial Local Authorities, Key Sports Codes, Community and Education Partners, Iwi, Venue Managers
		<b>PLAN &gt; DESIGN</b>		
2.	<b>Community Indoor Aquatic</b>	HAMILTON	<ul style="list-style-type: none"> <li>- WRASP 2021 Recommendation</li> <li>- Aquatic Options Analysis Study (RSL, 2023)</li> <li>- National Aquatic Facility Strategy 2024</li> </ul>	Hamilton City Council and Neighbouring Territorial Local Authorities
		<b>PLAN &gt; DESIGN</b>		
3.	<b>Indoor courts</b>	MATAMATA-PIAKO – 2 Courts	<ul style="list-style-type: none"> <li>- WRASP 2021 Recommendation</li> <li>- Business Case and Financial Modelling (SGL, 2023)</li> <li>- National Indoor Sport &amp; Active Recreation Facilities Strategy 2024</li> </ul>	Matamata Piako District Council, Matamata College, MoE and Iwi
		<b>DESIGN &gt; BUILD</b>		
4.	<b>Sub Regional Indoor Aquatic</b>	THAMES-COROMANDEL/HAURAKI	<ul style="list-style-type: none"> <li>- WRASP 2021 Recommendation</li> <li>- Waikato Regional Aquatics Plan (2017)</li> <li>- Option Analysis / Feasibility Report (Visitor Solutions, 2023)</li> <li>- National Aquatic Facility Strategy 2024</li> </ul>	Thames Coromandel District Council and Neighbouring Territorial Local Authorities
		<b>PLAN &gt; DESIGN &gt; BUILD</b> (Complete a business case to determine appropriate Sub Regional need)		
5.	<b>Gymsport - Regional Hub</b>	HAMILTON (Eastlink)	<ul style="list-style-type: none"> <li>- WRASP 2021 Recommendation</li> <li>- Gymsports Regional Plan 2018</li> <li>- Indoor Court Options Analysis Study (RSL, 2023)</li> <li>- Eastlink Community Hub Masterplan (RSL, 2024)</li> </ul>	Hamilton City, Matamata-Piako, Waipa and Waikato District Councils and Gymnastics NZ
		<b>PLAN &gt; DESIGN &gt; BUILD</b> (Explore as part of Eastlink Hub Masterplan – Hamilton)		
6A.	<b>Squash – National Level Facility (Regional Hub)</b>	HAMILTON (Eastlink)	<ul style="list-style-type: none"> <li>- Squash New Zealand National Facility Strategy (November 2022)</li> <li>- Eastlink Community Hub Masterplan (RSL, 2024)</li> </ul>	Hamilton City and Squash NZ. Neighbouring Squash Facilities (Hamilton, Ruakura, Huntly, Cambridge, Te Awamutu and Morrinsville)
		<b>CONCEPT &gt; PLAN &gt; DESIGN</b> (Explore as part of Eastlink Hub Masterplan – Hamilton)		

Number	Facility type	Recommendation (Facility Lifecycle Stages 2024-27)	Rational (Supporting Documents)	Partners (and location of opportunity where applicable)
<b>Regional and Sub-Regional – Projects</b>				
6B.	<b>Badminton – Regional Hub</b>	HAMILTON (Eastlink) – Regional Hub Extension/Upgrades  <b>CONCEPT &gt; PLAN &gt; DESIGN</b> (Explore as part of Eastlink Hub Masterplan)	- WBA Eastlink Facility Development Feasibility Investigation (2018) - Indoor Court Options Analysis Study (RSL, 2023) National Indoor Sport & Active Recreation Facilities Strategy 2024 - Eastlink Community Hub Masterplan (RSL, 2024)	Hamilton City and Waikato Badminton
7.	<b>Hockey</b>	HAMILTON - 3rd Turf Development Hamilton HAMILTON/HAURAKI – Hub Upgrades (amenities/changerooms)  <b>PLAN &gt; DESIGN &gt; BUILD</b>	- Gallagher Hockey Centre Feasibility Study (GLG 2022) - NZ Hockey Facility Strategy 2024 (TBC)	Hamilton City, Waipa District, Waikato Hockey, Satellite Sites  Huaraki District, Valley Hockey
8.	<b>Sport Fields</b>  <b>Artificial Turf</b>	Increase capacity of fields through provision of targeted flood lighting, reallocation of users, improved turf management or multiuse artificial turf (cost benefit required for each) Ensure any new Sport Fields have adequate amenities, shade, parking and storage facilities where required and that there is a focus on climate change initiatives  <b>PLAN &gt; DESIGN &gt; BUILD</b> - Artificial Turf (Hamilton and Waipa) - Regional Supply and Demand Analysis (3 Yearly) - Sport Park acquisition (Thames, Hamilton, Waikato, Waipa)	- Waikato Artificial Turf Study Hamilton and Waipa (Visitor Solutions, 2023) - Central Waikato Sub-Regional Winter Sports Field Study (GLG, 2020) - Sub-Regional Lighting Study 2023 (Waikato Rugby) - Hamilton-Waikato Metropolitan Plan (Metro Spatial Plan) - Town Concept Plans (Otorohanga/Waitomo)	<b>Artificial Turf</b> Hamilton City Council, Waipa District Council, Waikato District Council, Iwi, Rotoruna High School, Cambridge High School, WaiBOP Football, Waikato Rugby  <b>Sport Field Hubs – Key Investment Opportunities</b> - Te Kuiti/Otorohanga - Pokeno - Northern Hamilton/Waikato District - Southern Hamilton/Waipā - Thames-Ngātea - Morrinsville -Te Awamutu

Number	Facility type	Recommendation (Facility Lifecycle Stages 2024-27)	Rational (Supporting Documents)	Partners (and location of opportunity where applicable)
<b>Regional and Sub-Regional – Projects</b>				
9.	<b>Tracks and Trail Network</b>	Waikato Cycle Network - boundaryless regional cycling network. Maintain experience of Regional Trails including: <ul style="list-style-type: none"> <li>- Te Awa and Waikato River Trails (Enhancements) and connection via NZTA planned works (SH1/SH29)</li> <li>- Otorohanga and Waitomo Trail Connection</li> <li>- Taupo (Enhancements)</li> <li>- Hauraki Rail Trail (Enhancements) and explore extensions (i.e Waihi Beach)</li> </ul>	<ul style="list-style-type: none"> <li>- Waka Kotahi Cycling Plan</li> <li>- Bike Taupo Strategy</li> <li>- Heartland Cycle Ride Proposal (Otorohanga District Council)</li> <li>- Otorohanga to Waitomo Trail Feasibility</li> <li>- Hauraki-Coromandel Biking Strategy</li> <li>- Regional Land Transport Plan</li> <li>- Hamilton-Waikato Metropolitan Plan (Metro Spatial Plan)</li> </ul>	Territorial Local Authorities, Waikato Regional Council, Iwi, Trail Trusts, NZTA, MBIE Timber Trail Hauraki Rail Trail Waikato River Trails Te Awa Cycle Way Trust Bike Taupo
		<b>CONCEPT &gt; PLAN &gt; DESIGN</b>		
10.	<b>Sport and Community Hubs</b>	TAUPO - Owen Delany Park	<ul style="list-style-type: none"> <li>- Owen Delany Park Masterplan (2023)</li> <li>- ND Cricket Facilities Report (Veros, 2022)</li> <li>- Taupo District Sport and Recreation Plan (2023)</li> </ul>	Taupo District Council, and Neighbouring Territorial Local Authorities. Key Sports Codes, Iwi.
		<b>PLAN &gt; DESIGN &gt; BUILD</b>		
10B.	<b>Indoor Courts</b>	TAUPO – Taupo Events Centre and Turangi Community Hub	<ul style="list-style-type: none"> <li>- National Indoor Sport &amp; Active Recreation Facilities Strategy 2024</li> <li>- RSL Turangi Indoor Court feasibility report</li> <li>- Taupo Council Report on Event Centre Development</li> <li>- Squash New Zealand National Facility Strategy (November 2022)</li> <li>- Taupo Squash Feasibility Report (RSL, 2022)</li> </ul>	Taupo District Council, and Neighbouring Territorial Local Authorities. Key Sports Codes, Community and Education Partners, Iwi, Venue Managers  Including considerations around: <ul style="list-style-type: none"> <li>- Rock-climbing Wall</li> <li>- Squash Centre Report</li> <li>- Tauhara College upgrades</li> </ul>
		<b>CONCEPT &gt; PLAN &gt; DESIGN</b> (District Wide Indoor Court Options Analysis)		

Number	Facility type	Recommendation (Facility Lifecycle Stages 2024-27)	Rational (Supporting Documents)	Partners (and location of opportunity where applicable)
<b>Regional and Sub-Regional – Projects</b>				
11.	<b>Natural water</b>	Natural Bodies of Water – Infrastructure Investment (TBC)  <b>CONCEPT &gt; PLAN</b>	<ul style="list-style-type: none"> <li>- Waikato Natural Bodies of Water Network Plan – 2024 (TBC)</li> <li>- Te Ture Whaimana o Te Awa o Waikato – Vision and Strategy for the Waikato River</li> <li>- Hamilton-Waikato Metropolitan Plan (Metro Spatial Plan)</li> </ul>	All territorial authorities, Waikato Regional Council, Iwi, Water-based sport and recreational organisations, Surf Lifesaving NZ, Mercury
12.	<b>Equestrian</b>	Regional Equestrian Strategy Development - Develop a regional equestrian plan including hierarchy and mapping of current network (including private providers)	<ul style="list-style-type: none"> <li>- National Equestrian Facilities Strategy 2024</li> </ul>	All territorial authorities, Equestrian Sport NZ
13.	<b>Regional Studies</b>	Undertake regional studies to understand infrastructure requirements and quality of provision required with a focus on: <ul style="list-style-type: none"> <li>- Regional Aquatics/Indoor Courts</li> <li>- Natural areas/environments</li> <li>- Older populations</li> <li>- Technology for Optimisation</li> </ul>		All territorial authorities, iwi,
<b>Local – Subregional Projects</b>				
14.	<b>Aquatic</b>	Community Aquatic Facility TOKOROA (Upgrades)  <b>PLAN &gt; DESIGN &gt; BUILD</b>	<ul style="list-style-type: none"> <li>- National Aquatic Facility Strategy 2024</li> <li>- South Waikato District Study</li> <li>- Waikato Regional Aquatic Facilities Plan (2017)</li> </ul>	South Waikato District Council
15.	<b>Aquatic</b>	Community Aquatic Facility KING COUNTRY - OTOROHANGA/WAITOMO  <b>CONCEPT &gt; PLAN</b> (Provision Review)	<ul style="list-style-type: none"> <li>- National Aquatic Facility Strategy 2024</li> <li>- Waikato Regional Aquatic Facilities Plan (2017)</li> </ul>	Otorohanga District Council Waitomo District Council

Number	Facility type	Recommendation (Facility Lifecycle Stages 2024-27)	Rational (Supporting Documents)	Partners (and location of opportunity where applicable)
<b>Local – Subregional Projects</b>				
16.	<b>Aquatic</b>	Community Aquatic Facility MATAMATA-PIAKO	<ul style="list-style-type: none"> <li>- National Aquatic Facilities Strategy 2024</li> <li>- Waikato Regional Aquatic Facilities Plan (2017)</li> <li>- Matamata Community Hub Facilities Masterplan (SGL, 2023)</li> <li>- Morrinsville Recreational Ground Masterplan</li> </ul>	Matamata-Piako District Council
		<b>CONCEPT &gt; PLAN</b> (Provision Review)		
17.	<b>Aquatic</b>	Community Aquatic Facility WAIKATO DISTRICT	<ul style="list-style-type: none"> <li>- National Aquatic Facility Strategy 2024</li> <li>- Waikato Regional Aquatic Facilities Plan (2017)</li> </ul>	Waikato District Council Auckland
		<b>CONCEPT &gt; PLAN</b> (Provision Review)		
18.	<b>Sport and Community Hubs (with a focus on amenities)</b>	Sporting Hub Developments – Multi Purpose Community Venues -Hamilton (North & South) -Waikato District (Surrounding Hamilton) -Cambridge -Pokeno -Thames -Otorohanga and Te Kuiti	<ul style="list-style-type: none"> <li>- Waikato Artificial Turf Study Hamilton and Waipa (Visitor Solutions, 2023)</li> <li>- Gower Park Feasibility Study (Visitor Solutions, 2022)</li> <li>- Cambridge Northern Town Belt Master Plan (2023)</li> <li>- ND Cricket Facilities Report (Veros, 2022)</li> <li>- Munro Sports Block Masterplan (Pokeno)</li> <li>- Taniwharau Rugby League, Sports &amp; Cultural Club (Huntly) – considering Hopuhopu proposals</li> <li>- Thames Sport Precinct Needs and Feasibility Reports (Visitor Solutions, 2023)</li> <li>- Town Concept Plans (Otorohanga/Waitomo)</li> </ul>	Hamilton City Council Waipa District Council Waikato District Council Thames/Coromandel District Hauraki District Council Otorohanga District Council Waitomo District Council
		<b>CONCEPT &gt; PLAN &gt; DESIGN</b> (Alignment with growth areas and Masterplanning)		
19.	<b>Accessible Playground</b>	Magical Bridge Playground – Hamilton	<ul style="list-style-type: none"> <li>- Magical Bridge Business Case</li> <li>- Hamilton City Council Presentation</li> </ul>	Magical Bridge Playground Trust, Hamilton City Council and Neighbouring Territorial Local Authorities
		<b>DESIGN &gt; BUILD &gt; OPERATE</b>		

International Level Facilities (High Performance)				
20.	<b>Velodrome</b>	Velodrome – Community Extension	<ul style="list-style-type: none"> <li>- Grassroot Velodrome – Business Case Development</li> <li>- WRASP operations and optimisation priority (maintain/enhance)</li> </ul>	Home of Cycling Trust, St Peters School, Waipa District Council, Waikato Regional Council, Sport NZ
		<b>PLAN &gt; DESIGN</b>		
21.	<b>Stadia/Centre</b>	High Performance Centre – Hamilton FMG Stadium and Seddon Park (maintain and review future requirements)	<ul style="list-style-type: none"> <li>- West Town Belt Masterplan</li> <li>- Twin Stadia Plan</li> <li>- ND Cricket Feasibility Report – Seddon Park Development</li> <li>- Indoor Courts Options Analysis Study (RSL, 2023)</li> </ul>	Hamilton City Council, H3 Group, ND Cricket, Waikato Rugby, Chiefs Rugby
		<b>CONCEPT &gt; PLAN &gt; DESIGN</b>		
22.	<b>Water Based Sports Hub</b>	Lake Karapiro/Mighty River Domain (maintain and review future requirements)	<ul style="list-style-type: none"> <li>- WRASP operations and optimisation priority (maintain/enhance)</li> <li>- Waikato Natural Bodies of Water Network Plan (2024) – subject to</li> </ul>	Waipa District Council, Waikato Regional Council, Iwi, Sport NZ, National and Regional Sporting Organisations, Te Awa Cycle Way Trust
		<b>CONCEPT &gt; PLAN &gt; DESIGN</b>		
23.	<b>Equestrian Hubs</b>	National Equestrian Centre (Maintain National Hub – Taupo) Waikato Thoroughbred Racing (WTR) & Waikato Equestrian Centre (Review Regional Hub Requirements)	<ul style="list-style-type: none"> <li>- WRASP operations and optimisation priority (maintain/enhance)</li> <li>- National Equestrian Facilities Study 2024</li> <li>- NZTR Venue Plan (2019)</li> <li>- NZTR Industry Reshaping Plan</li> </ul>	Taupo District Council, Equestrian NZ
		<b>CONCEPT &gt; PLAN</b>		
24.	<b>Athletics Regional Hub</b>	Porritt Stadium (maintain and review future requirements)	<ul style="list-style-type: none"> <li>- WRASP operations and optimisation priority (maintain/enhance)</li> </ul>	Hamilton City Council, Athletic NZ
		<b>CONCEPT &gt; PLAN</b>		

## 2. Optimisation and Operations Initiatives

**Table 3 – Optimisation and Operations Initiatives (2024-2027)**

Category	Proposal	Recommendation	Rational (Supporting Documents)	Partners
1. <b>Hubs</b>	Repurpose and rationalise	Re-purpose, rationalise or further develop existing local and or sub regional facilities and hubs. -Include in Facility Development Framework -Continue to advocate for Facility Maintenance Plan establishment (include as part of item 5)	<ul style="list-style-type: none"> <li>- WRASP 2021 Recommendation</li> <li>- Regional Club Survey 2022</li> <li>- Regional Sporting Organisation Survey 2022</li> <li>- Hamilton-Waikato Metro Spatial Plan</li> </ul>	All Territorial Local Authorities
2. <b>Hubs</b>	Partnership development / Optimisation	Continue to facilitate the development of partnerships and physical hubs with flexible and adaptable spaces to meet the needs of play, active recreation, sport and the wider community – Community Hubs, School Partnerships	<ul style="list-style-type: none"> <li>- WRASP 2021 Recommendation</li> <li>- Regional Club Survey 2022</li> <li>- Regional Sporting Organisation Survey 2022</li> <li>- Waikato School Facilities Survey 2022</li> <li>- Sport NZ Hubbing Guide</li> </ul>	Community Organisations, Sport, Recreation and Education Providers
3. <b>Clubs</b>	Rationalisation	Encourage and support rationalisation and/or amalgamation of clubs and groups particularly in areas with static or declining population	<ul style="list-style-type: none"> <li>- WRASP 2021 Recommendation</li> <li>- Regional Club Survey 2022</li> </ul>	All Territorial Local Authorities, Sport Waikato
4. <b>Sports Fields</b>	Optimisation	Optimise effective use of existing sports fields through code allocation, enhancement of supporting infrastructure (carparks, amenities, shade), use schedules, and managed seasonalisation -Explore allocation policy adaption -Level of Service Frameworks developed (LOS)	<ul style="list-style-type: none"> <li>- WRASP 2021 Recommendation</li> <li>- Waikato Regional Seasonal Transition Plan</li> <li>- Regional Club Survey 2022</li> <li>- Regional Sporting Organisation Survey 2022</li> </ul>	All Territorial Local Authorities
5. <b>Courts</b>	Optimisation	Explore multi surface and multi-use court options to allow flexibility, adaptability and	<ul style="list-style-type: none"> <li>- Regional Club Survey 2022</li> <li>- Regional Sporting Organisation Survey 2022</li> </ul>	All Territorial Local Authorities

Category	Proposal	Recommendation	Rational (Supporting Documents)	Partners
		flexible configurations including moveable nets and goals, a variety of markings		
6.	<b>Aquatics</b>	Maintain / Optimise	Maintain existing operational pools based on asset management plans. <ul style="list-style-type: none"> <li>Explore partnerships with schools and tertiary institutions</li> <li>Optimise and maintain existing assets - consider age and condition of pools prior to any upgrade/refurbishment</li> <li>Investigate sub regional supply and cross boundary partnerships to continue network approach</li> </ul>	All Territorial Local Authorities
7.	<b>Regional Hub Collective</b> <b>Regional Venue Forum</b>	Optimisation	Support organisations through shared learning and establishment of a more connected regional network: Regional Hub Collective Regional Venue Forum (Focusing on Programming, Services and Optimisation) Venue Manager Resource Access (Directory of Service Providers, Participation Data, Barriers to Participation)	- Sport NZ Hubbing Guide - Venue Manager Workshop Feedback  Sport Waikato, Territorial Authorities, Venue Managers, Community Organisations, Sport, Recreation and Education Providers
8.	<b>Insights</b>	Optimisation	Investigate technology systems to assist with better understanding Play, Active Recreation and Sport Trends will assisting with optimisation initiatives. <ul style="list-style-type: none"> <li>Utilisation Data</li> <li>Membership Data</li> <li>Spaces/Places Mapping</li> <li>Centralised booking platforms (schools)</li> </ul>	- WRASP 2021 Recommendation - ActiveXChange SportsEye - SpacetoCo - Sport NZ Facility Planning Tool - Herenga a Nuku Aotearoa - <a href="https://planmywalk.nz/tracks">https://planmywalk.nz/tracks</a> - Regional Sporting Organisation Workshop Feedback  Sport NZ, Sport Waikato, Territorial Local Authorities, Regional Sporting Organisations
9.	<b>Inclusive facilities</b>	Developmental reviews	Inclusive, Accessible and Flexible Facility Provision – Facility Audits,	- WRASP 2021 Recommendation  All Territorial Local Authorities and Facility providers

	Category	Proposal	Recommendation	Rational (Supporting Documents)	Partners
			Strategic Planning, Staff Training, Communications Plan	- Disability and Inclusion Resources (refer to section of the WRASP)	
10.	<b>Urban planning</b>	Strategic advice	Urban Development and Planning - Develop planning principles assist play, active recreation, and sport. (As part of 2023 WRASP)	<ul style="list-style-type: none"> <li>- WRASP 2021 Recommendation</li> <li>- Hamilton-Waikato Metropolitan Plan (Metro Spatial Plan)</li> </ul>	Collaboration of all Territorial Local Authorities, Waikato Regional Council, Walking Access Commission, Sport Waikato and Sport NZ

## Strategy and implementation

**Table 4 – Strategy and Implementation (2024-2027)**

	Category	Proposal	Recommendation	Rational (Supporting Documents)	Partners
1.	Strategy leadership	Advocacy	Regional Partners and Sport Waikato will continue to advocate for Play, Active Recreation and Sport outcomes as part of Future for Local Government review – focus on wellbeing outcomes and central and local government collaboration.	- Future for Local Government	Collaboration of all Territorial Local Authority, Waikato Regional Council, Funders, Sport Waikato, Sport NZ, Iwi
2.		Advocacy	Active Transport Advocacy - Continue to advocate for growth in cycling Waikato infrastructure, promotion, access and benefits through the Regional Land Transport Plan and via regional cycling and walking steering groups. Support the development of a connected, boundaryless regional cycling network (including trails). Investigate opportunities where gaps are identified in any Districts Promote the region’s walking and cycling routes and trails for visitors	- WRASP – Participation Statistics - Regional Land Transport Plan - Hamilton-Waikato Metropolitan Plan (Metro Spatial Plan) - Waka Kotahi Cycling Action Plan	Collaboration of all Territorial Local Authority, Waikato Regional Council, MOE, NZTA, Iwi, Sport Waikato
3.		Access agreements	Regional Partnership Agreements established between MoE, Sport New Zealand, and Sport Waikato to support and guide community play, active recreation, and sport opportunities and support education partnerships – Priority focus on school/community access agreements	- Facility Development Proposals – Te Kuiti, Matamata, Hamilton City  - MoE Schools of the Future Strategy (2023)	Sport NZ, Sport Waikato, MoE, applicable Territorial Local Authorities
4.	Strategy development	Regional space specific strategies	Develop Regional Sport Organisation spaces and places strategies where required and in accordance with National Strategy Renewals (Indoor Courts, Aquatics, Equestrian)		RSO's, Sport Waikato, Sport NZ, NSOs

Category	Proposal	Recommendation	Rational (Supporting Documents)	Partners	
5.		Natural Bodies of Water (Network Plan)	Endorse regional action plan following the development of the Waikato Regional Natural Bodies of Water Network Plan	Natural Bodies of Water Network Plan (2024)	All Territorial Local Authority, Waikato Regional Council
6.	<b>Funding</b>	Decision making criteria	New Project Evaluation, Prioritisation and Decision-Making Criteria Established with a focus on LG priorities and themes highlighted in 2023 WRASP  (SROI, Climate Change, Sustainability, Changes in Participation)	- WRASP 2021 Recommendation  - The Waikato Plan	Collaboration of all Territorial Local Authority, Waikato Regional Council, Funders and Sport Waikato
7.		Funding framework	Review and endorse the Regional Facilities Funding Framework and Agreement	- WRASP 2021 Recommendation  - Regional Facilities Funding Framework (2017)	Waikato Regional Council, Territorial Local Authorities
8.		Regional Rate	Work with all local authorities and the Waikato Regional Council advocating the need for a Regional Rate	- Future for Local Government	Territorial Local Authorities, Funders, Waikato Regional Council and Sport NZ
9.		Regional funding	Establish an MoU and work closer with regional funding agencies and charitable trusts -Direct Venues/Facility operators to applicable funds and applicable funding forums established -Further exploration around regional private and public joint ventures		Territorial Local Authorities, Funders, Waikato Regional Council and Sport NZ Consider other Partners <ul style="list-style-type: none"> <li>• Iwi</li> <li>• Waka Kotahi</li> <li>• Lotteries</li> <li>• Provincial Growth Fund</li> </ul>
10.	<b>Plan implementation</b>	Business cases	Feasibility and business cases progressed for all subregional facility development recommendations.	- WRASP 2021 Recommendation	All Territorial Local Authorities
11.		Uphold Te Tiriti	Regional Partners and Sport Waikato are committed to upholding the mana of Te Tiriti o Waitangi and the principles of Partnership, Protection and Participation – Partners of the plan work with Iwi to understand	- Whakatupuranga Waikato-Tainui 2050 Strategic Blueprint - Hamilton-Waikato Metro Spatial Plan - Iwi Plans	Collaboration of all Waikato Iwi and all Territorial Local Authorities, Waikato Regional Council, Sport Waikato

Category	Proposal	Recommendation	Rational (Supporting Documents)	Partners
		their priorities and these support recommendations of WRASP	- Future for Local Government	
12.	Plan approvals	Local Play, Active Recreation and Sport Plans continue to support Regional Planning at a local level – Plans endorsed		Relevant Territorial Local Authorities, Sport Waikato, Sport NZ, NSOs
13.	Developmental review	Plan Review – Implementation of Live Document with 3 Yearly Priority Review		Sport Waikato, Territorial Local Authorities, Funders, Waikato Regional Council and Sport NZ